



Rocket Lab USA, Inc.

SPACE IS OPEN FOR BUSINESS

THE LEADING END-TO-END
SPACE COMPANY

rocketlabusa.com



DISCLAIMER AND FORWARD LOOKING STATEMENTS

This presentation may contain certain “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities and Exchange Act of 1934, as amended. All statements, other than statements of historical facts, contained in this presentation, including statements regarding our future business plans, are forward-looking statements. Words such as, but not limited to, “anticipate,” “aim,” “believe,” “contemplate,” “continue,” “could,” “design,” “estimate,” “expect,” “intend,” “may,” “might,” “plan,” “possible,” “potential,” “predict,” “project,” “seek,” “should,” “suggest,” “strategy,” “target,” “will,” “would,” and similar expressions or phrases, or the negative of those expressions or phrases, are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. These forward-looking statements involve a number of risks, uncertainties (many of which are beyond Rocket Lab’s control), or other assumptions that may cause actual results or performance to be materially different from those expressed or implied by the forward-looking statements contained in this presentation, including risks related to the global COVID-19 pandemic, including risks related to government restrictions and lock-downs in New Zealand and other countries in which we operate that could delay or suspend our operations; delays and disruptions in expansion efforts; our dependence on a limited number of customers; the harsh and unpredictable environment of space in which our products operate which could adversely affect our launch vehicle and spacecraft; increased congestion from the proliferation of low Earth orbit constellations which could materially increase the risk of potential collision with space debris or another spacecraft and limit or impair our launch flexibility and/or access to our own orbital slots; increased competition in our industry due in part to rapid technological development and decreasing costs, technological change in our industry which we may not be able to keep up with or which may render our services uncompetitive; average selling price trends; failure of our launch vehicles, satellites and components to operate as intended either due to our error in design in production or through no fault of our own; launch schedule disruptions; supply chain disruptions; product delays or failures; design and engineering flaws; launch failures; natural disasters and epidemics or pandemics; changes in governmental regulations, including with respect to trade and export restrictions, or in the status of our regulatory approvals or applications, or other events that force us to cancel or reschedule launches, including customer contractual rescheduling and termination rights; and the and the other risks detailed from time to time in Rocket Lab’s filings with the Securities and Exchange Commission (the “SEC”), including under the heading “Risk Factors” in the prospectus dated October 7, 2021 related to our Registration Statement on Form S-1 (File No. 333-259757), which was filed with the Securities and Exchange Commission pursuant to Rule 424(b) on October 7, 2021 and elsewhere (including that the impact of the COVID-19 pandemic may also exacerbate the risks discussed therein), as well as other reports and information we file with the SEC from time to time. These forward-looking statements are based on Rocket Lab’s current plans, expectations and beliefs concerning future developments and their potential effects. Although we believe that we have a reasonable basis for each forward-looking statement contained in this presentation, there can be no assurance that the future developments affecting Rocket Lab will be those that we have anticipated and we may not actually achieve the plans, intentions or expectations disclosed in our forward-looking statements, and you should not place undue reliance on our forward-looking statements. Moreover, we operate in a very competitive and rapidly changing environment. New risks emerge from time to time. It is not possible for our management to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. You should read this presentation with the understanding that our actual results may be materially different from the plans, intentions and expectations disclosed in the forward-looking statements we make. All forward-looking statements are qualified in their entirety by this cautionary statement. The forward-looking statements contained in this presentation are made as of the date of this presentation, and we do not assume any obligation to update any forward-looking statements, whether as a result of new information, future events or otherwise except as required by applicable law.

WE GO TO SPACE
TO IMPROVE LIFE
ON EARTH



“

SPACE HAS DEFINED
SOME OF HUMANITY'S
GREATEST ACHIEVEMENTS,
AND IT CONTINUES
TO SHAPE OUR FUTURE.

I'm motivated by the enormous
impact we can have on Earth by making
it easier to get to space and to use it
as a platform for innovation, exploration,
and infrastructure. We go to space to
improve life on Earth.”

PETER J. BECK

Founder, CEO, Chief Engineer,
Adjunct Professor

END-TO-END SPACE SOLUTIONS

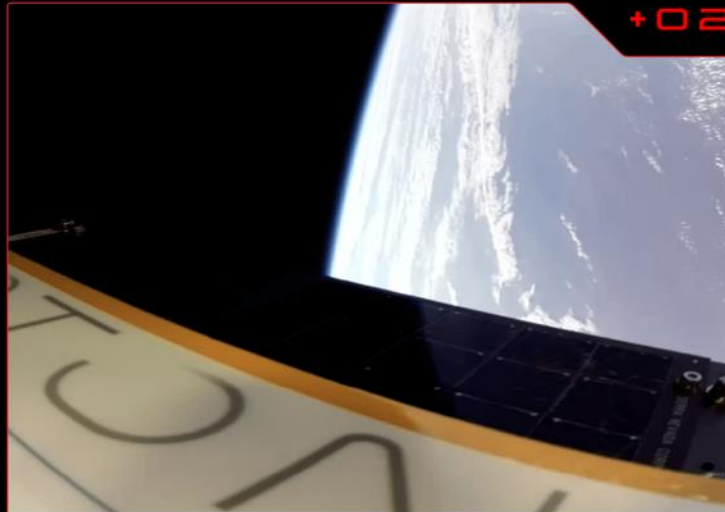
Rocket Lab is a leading vertically integrated launch provider and satellite manufacturer



+01

LAUNCH

- ⊕ Proven rocket delivering dedicated access to orbit for 4+ years, with large rocket in development for constellation deployment



+02

SPACE SYSTEMS

- ⊕ Manufacturing complete satellites and best-in-class heritage spacecraft components



+03

SPACE APPLICATIONS

- ⊕ Uniquely positioned to leverage launch and satellite capabilities and infrastructure to build and operate our own constellations

ROCKET LAB AT A GLANCE

LAUNCH



29

Electron launches



149

Satellites deployed to orbit by Electron



3

Launch pads across NZ and USA



2ND

Most frequently launched U.S. rocket



3

Mission control centers



1

New large rocket in development

SPACE SYSTEMS



1,700+

Satellites on orbit with Rocket Lab technology



117

GEO missions on orbit



900+

LEO missions on orbit



14

Interplanetary and lunar missions



5

U.S. states with Rocket Lab operations and facilities



500+

Satellites scheduled to be launched

FROM IDEA TO ORBIT

Rocket Lab's capabilities span the space economy
An end-to-end space company capturing value from every mission phase



1

Satellite Design
and Manufacture

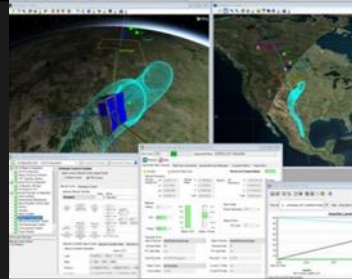
Production complexes
in California, USA and
Auckland, New Zealand



2

Satellite
Components

Industry leading star trackers,
reaction wheels, space solar
panels, separation systems,
satellite radios



3

Flight Software
& Testing

Off-the-shelf
space software
solutions



4

Launch Sites &
Ground Stations

Three launch pads across
US and New Zealand,
including the world's first
private orbital launch
complex.



5

Launch
Services

Small dedicated launch
with Electron and large
constellation
deployment with
Neutron



6

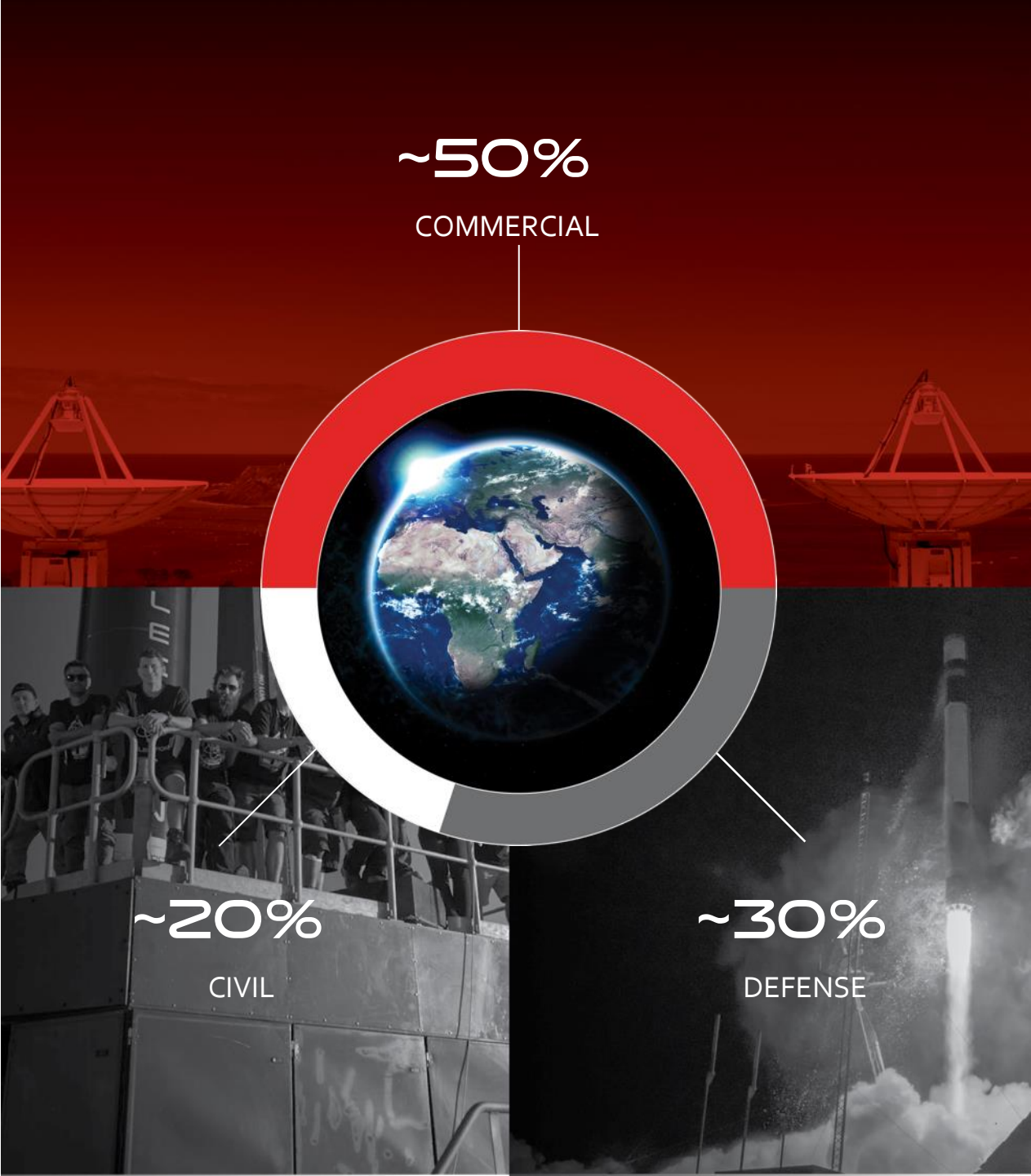
On-Orbit
Operations

Mission Control Centers
in California, USA and
Auckland, New Zealand

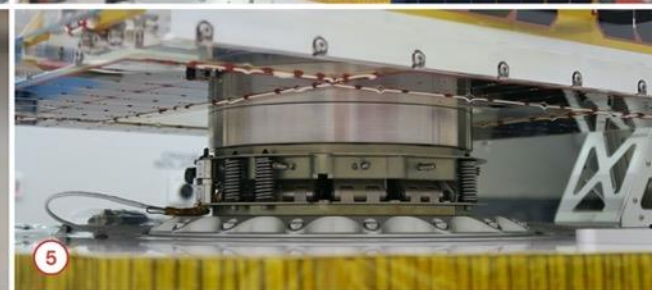
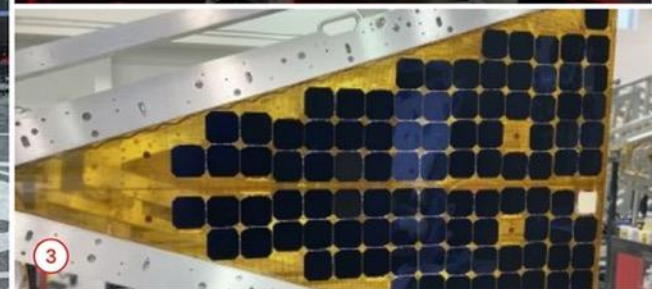
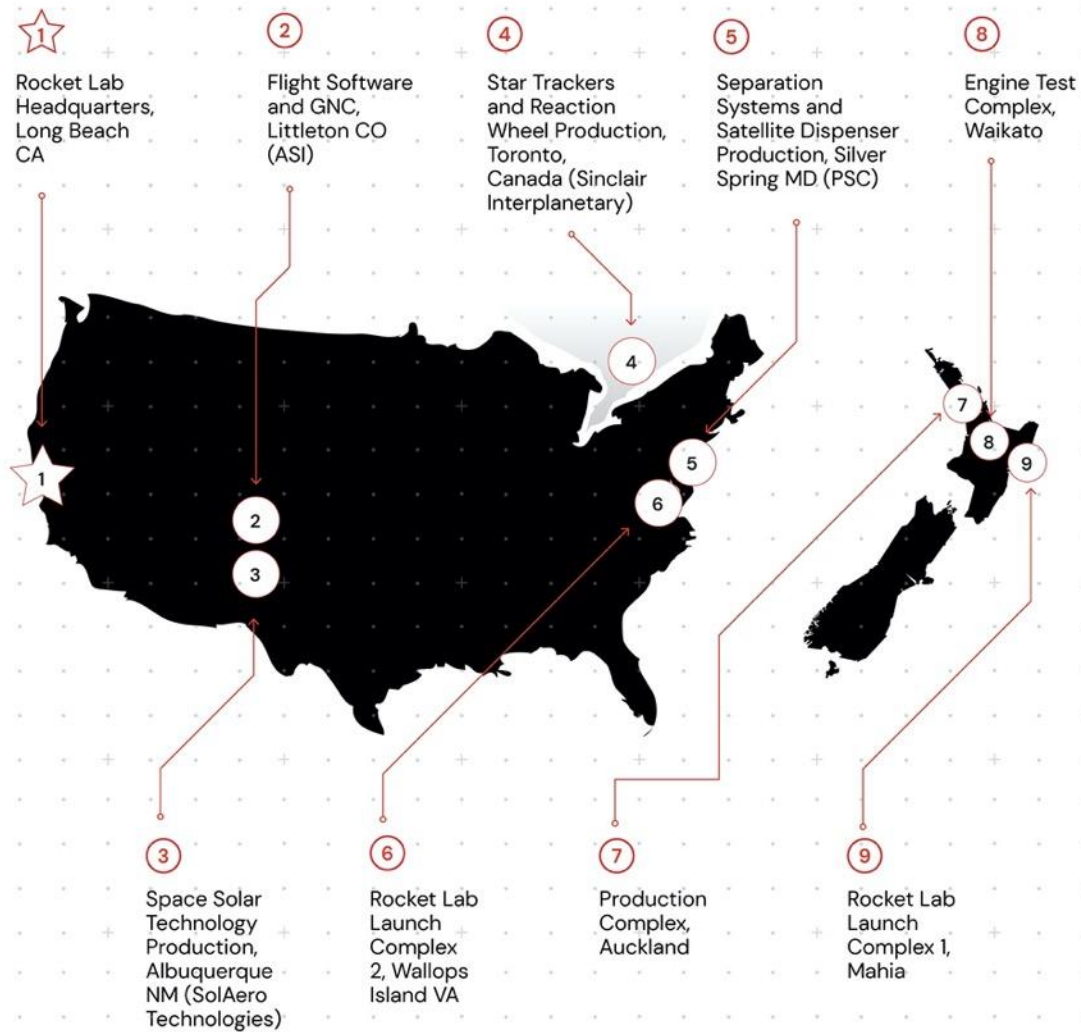
OUR CUSTOMERS

Rocket Lab is a mission partner of choice for emerging government agencies, commercial space companies, and prime contractors globally



GLOBAL FOOTPRINT



STATE OF THE ART MANUFACTURING

Production and R&D facilities
across five U.S. states,
New Zealand and Canada



More than 14 acres of
manufacturing and R&D
facilities with more
under construction



Extensive automation
incl. 3D printing and
custom robotic
processing



World's largest
production line of
high-performing
space solar cells



Extensive vertical
integration

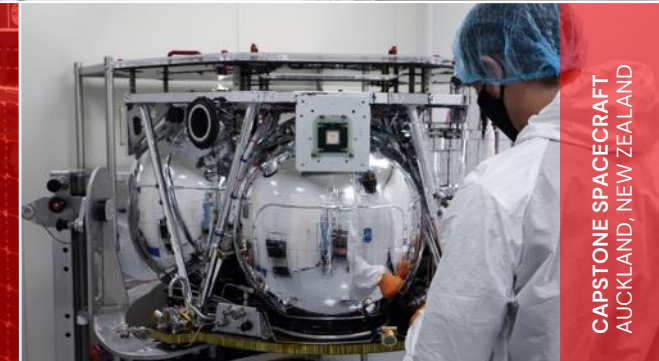


1,300 team
members

PRODUCTION COMPLEX
AUCKLAND, NEW ZEALAND



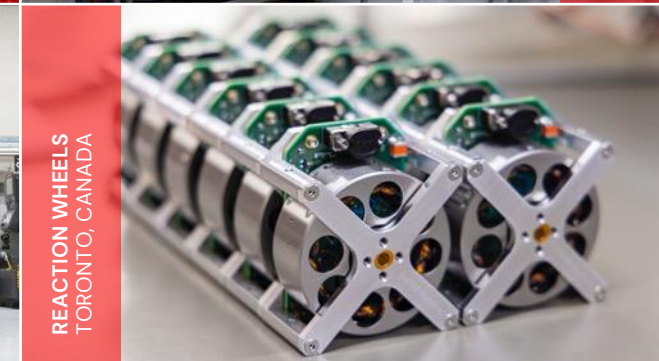
PANEL PRODUCTION
ALBUQUERQUE, US



CAPSTONE SPACECRAFT
AUCKLAND, NEW ZEALAND



MACHINE SHOP
AUCKLAND, NEW ZEALAND



REACTION WHEELS
TORONTO, CANADA



SECTION

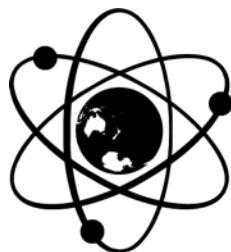
01

LAUNCH

ELECTRON

DEDICATED SMALL LAUNCH

The global leader in dedicated small
satellite launch. 300 kg payload capacity.



3

Launch Pads
across U.S. and NZ

2ND

Most frequently
launched U.S rocket

132

Launch
opportunities
every year

+

The first
dedicated ride
to orbit for
small satellites

+

Proven,
reliable ride
to space

+

Enables tailored
orbits that cannot
be matched by
rideshare

+

Provides customers
control over
launch schedule

+

Strategically critical
capability for military
space resilience and
commercial constellation
replenishment

+

Reusability
program
underway

F4 ELANA XIS - NASA
MAHIA, NEW ZEALAND



F24 THE OWL'S NIGHT CONTINUES
MAHIA, NEW ZEALAND

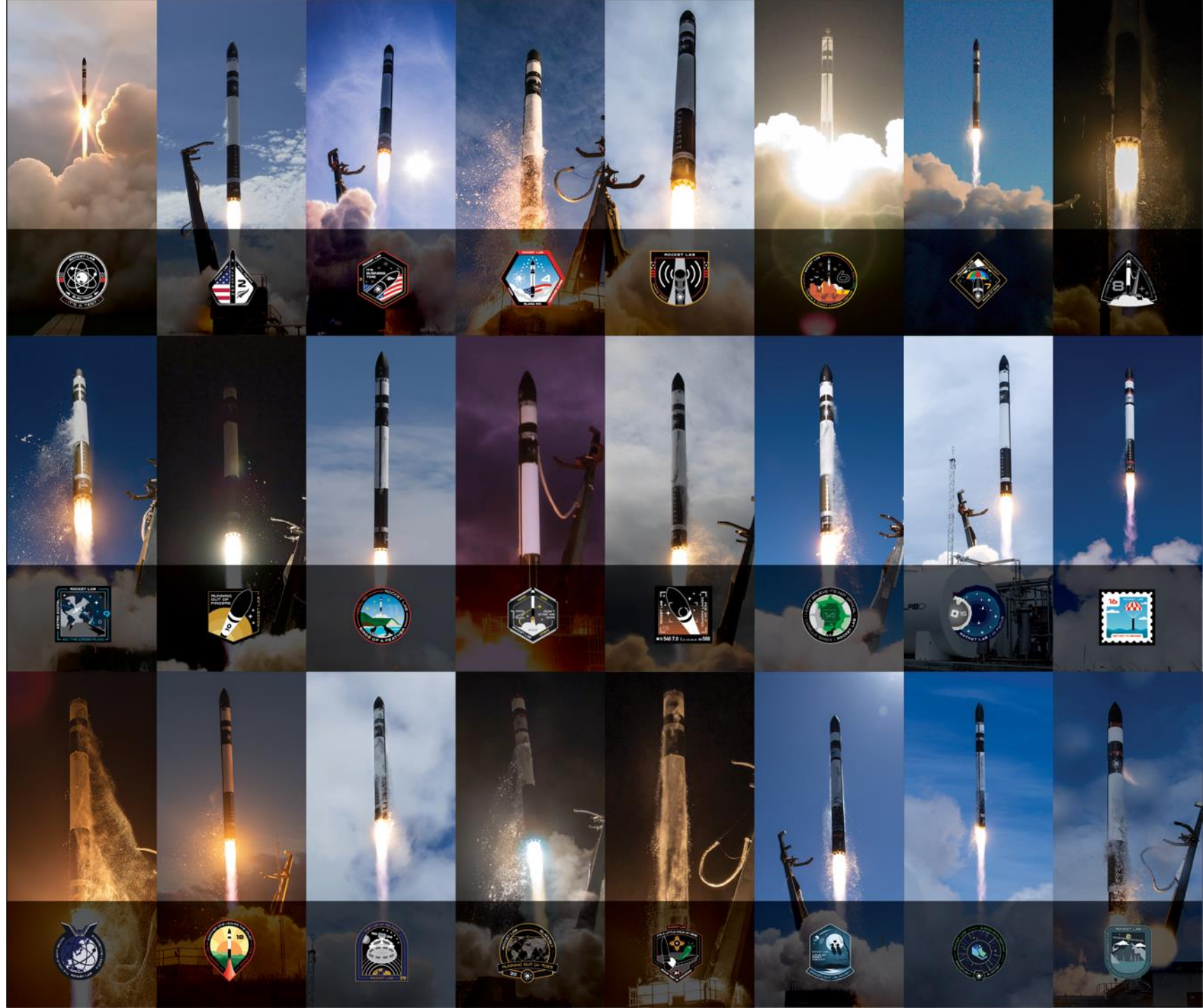


F16 'RETURN TO SENDER'
MAHIA, NEW ZEALAND

SECOND MOST FREQUENTLY LANCHED U.S. ROCKET

1. SPACEX

2. ROCKET LAB





PREMIER LAUNCH PROVIDER OF CHOICE

LEADING SATELLITE OPERATORS PURCHASING MULTIPLE LAUNCHES



Three launch deal



Five launch deal



Six launch deal



Three launch deal



UNRIVALLED LAUNCH INFRASTRUCTURE

3 LAUNCH PADS ACROSS 2 COUNTRIES

LAUNCH COMPLEX 1
NEW ZEALAND (2 PADS)

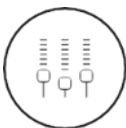
LAUNCH COMPLEX 2
VIRGINIA, U.S. (1 PAD)



Potential for 132 slots annually



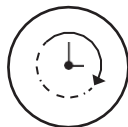
Critical national infrastructure asset for U.S. government customers



Dedicated integration and control facilities



World's first private, FAA- licensed orbital launch site



Rapid call-up launch for defense needs and constellation replenishment



A bilateral treaty that allows U.S. launch vehicles to launch outside of the U.S.

LAUNCH COMPLEX 1
MAHIA, NEW ZEALAND



LAUNCH COMPLEX 2
VIRGINIA, USA



DEVELOPING THE FIRST REUSABLE SMALL ROCKET

LAUNCH, CATCH, REPEAT

A first stage booster is the most expensive and time-consuming part of a rocket to build.

By catching ours with a helicopter as it returns to Earth, then launching it again, we aim to increase launch frequency and drive down costs.



Successfully demonstrated catching Electron with a helicopter as it returns from space



Completed four ocean splashdowns and recovery of four Electron boosters to date



Successfully launched pre-flown components

ELECTRON'S FIRST STAGE CAPTURE BY HELICOPTER



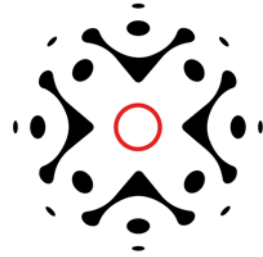
ELECTRON FIRST STAGE SUCCESSFULLY RETURNED FROM SPACE



NEUTRON

THE CONSTELLATION LAUNCHER

New large rocket in development



8

Tonne payload capacity
(Return to launch pad)

VIRGINIA
Launch location

13

Tonne payload capacity
(Downrange landing)

REUSABLE
Return to launch site rocket.

+

83% of the small
satellites launched
by 2028 will be
constellation
missions

+

Designed for the unique
deployment needs of
constellations, which require
launch in batches to
different orbital planes

+

Highly disruptive lower
costs by leveraging
proven team, Electron's
heritage, launch sites
and architecture

+

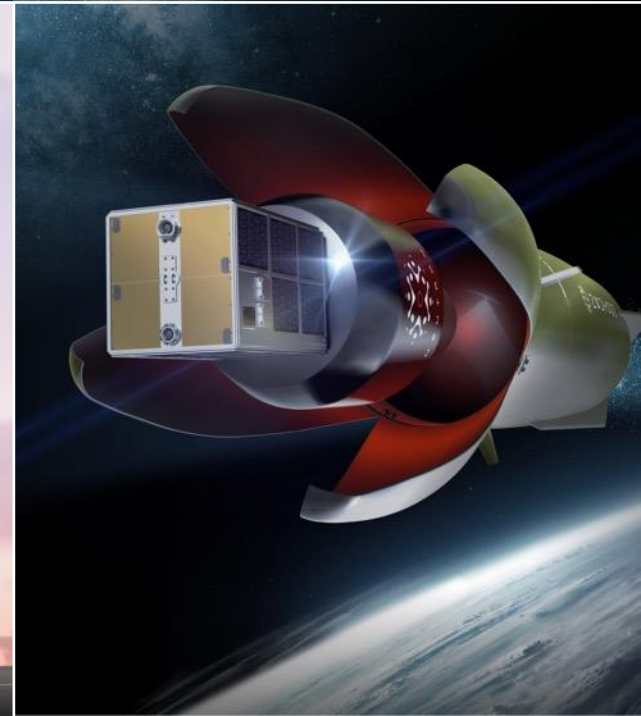
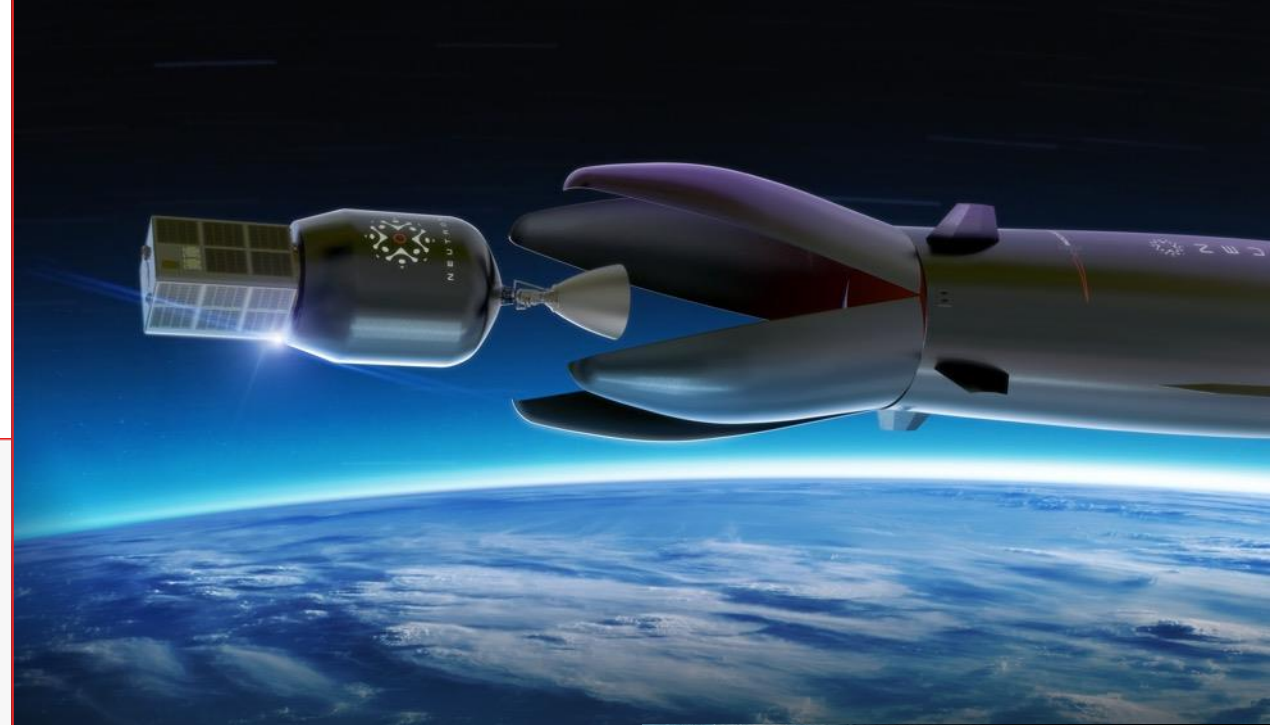
Designed to support
human spaceflight
and interplanetary
missions

+

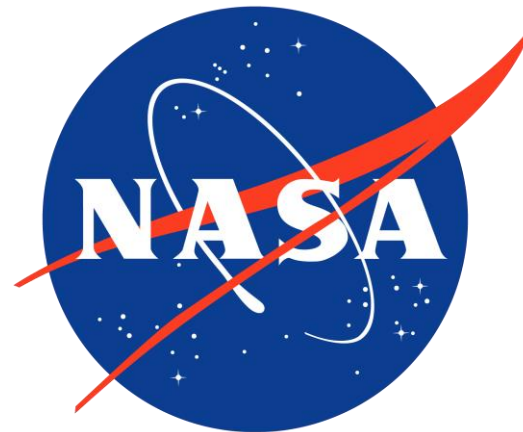
Launch site and
production complex
under construction
in Virginia

+

Tailored for commercial
and DoD missions



ROCKET LAB LAUNCHED THE FIRST MISSION
OF NASA'S ARTEMIS PROGRAM TO RETURN
HUMANS TO THE MOON



THE CAPSTONE MISSION FOR NASA

CAPSTONE is the first spacecraft to test the Near Rectilinear Halo Orbit (NRHO) around the Moon.

This is the same orbit intended for NASA's Gateway, a Moon-orbiting space station for astronauts.

CAPSTONE is the first step in humanity's return to the Moon.

We deployed it to the Moon with Electron and Photon.

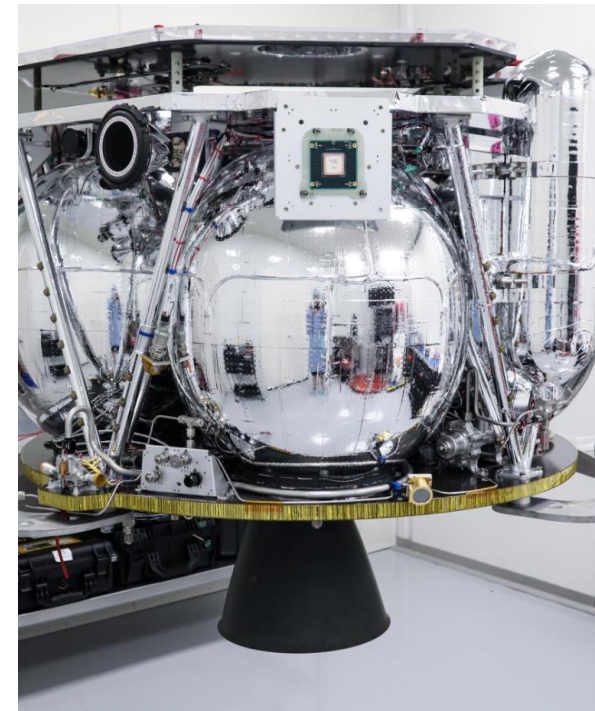
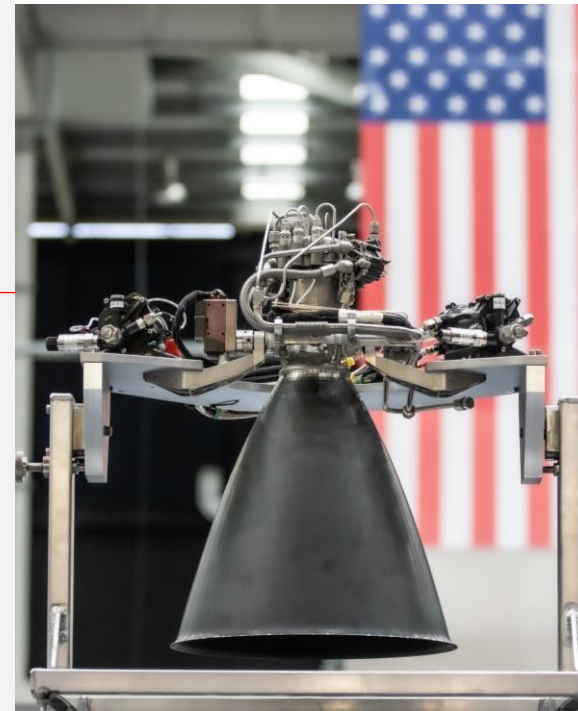


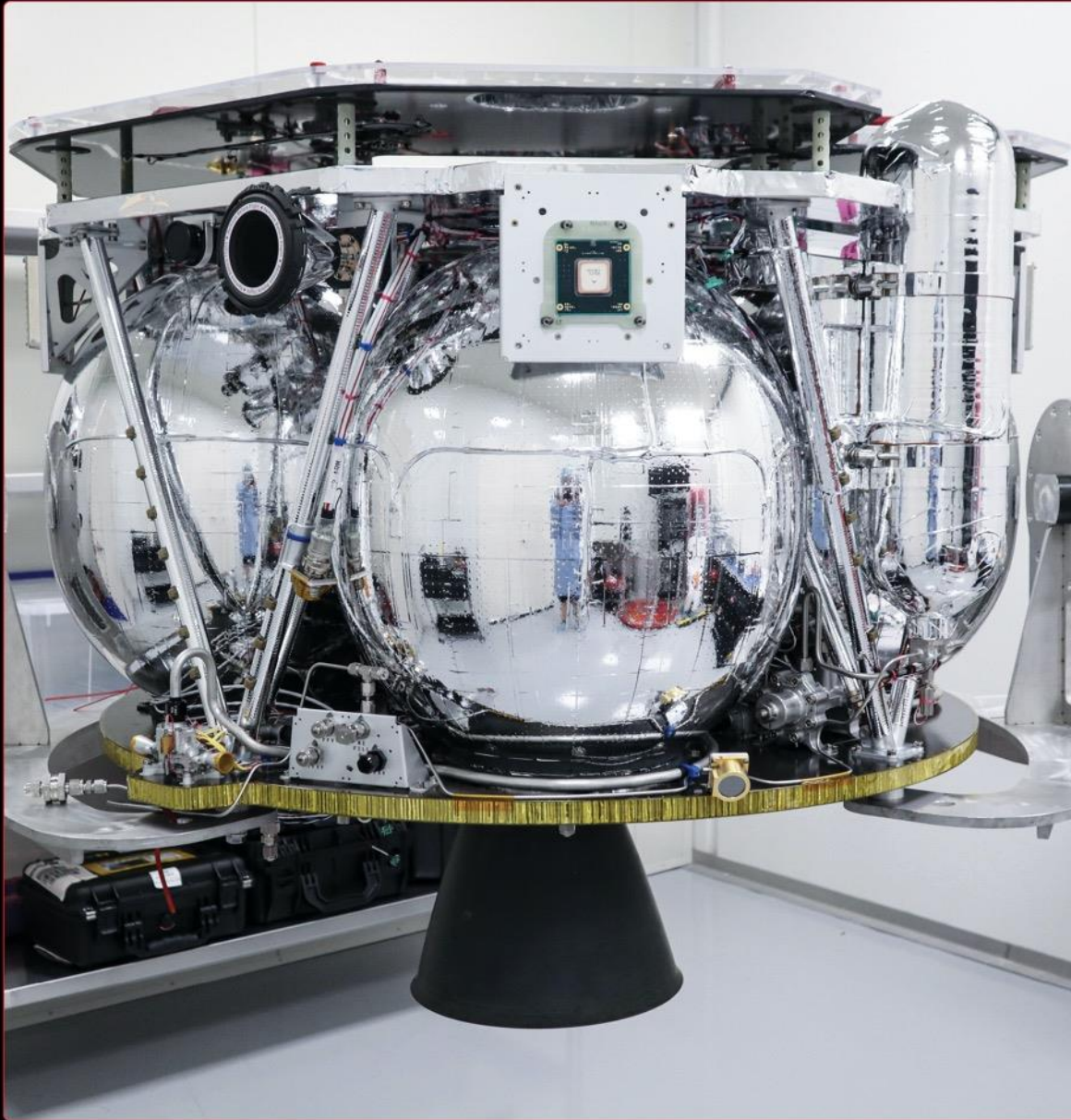
MORE THAN JUST A LAUNCH

- > A MOON ROCKET
- > A MOON ENGINE
- > A MOON SPACECRAFT

All designed, built and operated by
Rocket Lab.

Rocket Lab is the only small launch provider to
have **designed, built, launched, and operated** its
own satellites in orbit, further expanding our total
addressable market.





SECTION

02

SPACE
SYSTEMS

EVERYTHING THAT GOES TO SPACE SHOULD HAVE A ROCKET LAB LOGO ON IT



Rocket Lab is a leading spacecraft manufacturer. From a single satellite component, through to full constellation design and manufacture, **we do it all.**



MORE THAN

38%

of addressable launches in 2021 globally featured technology created by Rocket Lab companies¹.



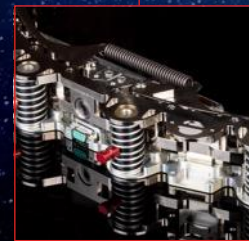
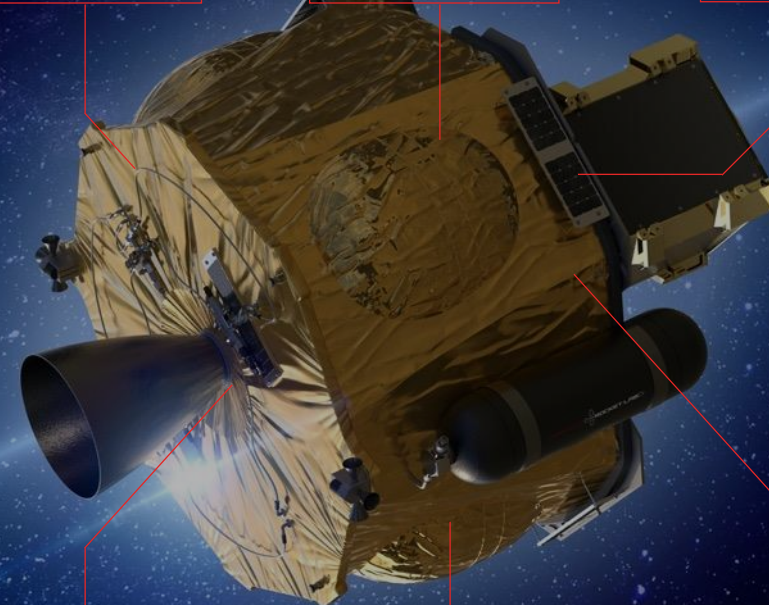
Star Trackers



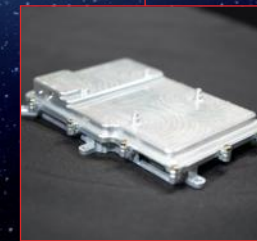
Flight Software



Solar Panels



Separation Systems



Satellite Radios



Reaction Wheels

VERTICAL INTEGRATION ACQUISITION STRATEGY



Bringing robust spacecraft manufacturing capability and critical elements of supply chain in-house.



These acquisitions, combined with our organically developed solutions, enable Rocket Lab to offer some of the most efficient and optimized spacecraft solutions in the industry.

SINCLAIR
INTERPLANETARY

REACTION WHEELS & STAR TRACKERS

ASI

FLIGHT SOFTWARE & GNC

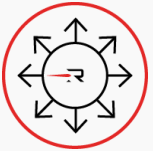
⊕PSC

SEPARATION SYSTEMS

SOLARERO

SPACE SOLAR POWER

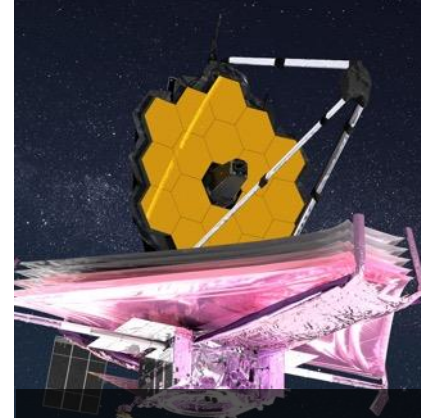
ENABLING THE SPACE ECONOMY



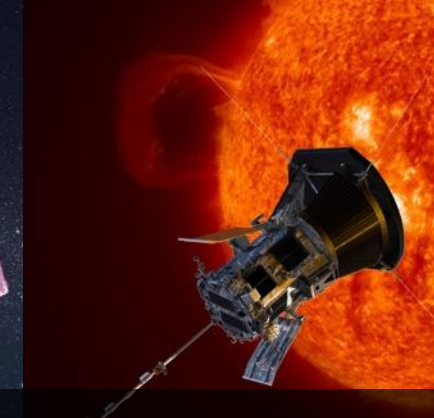
Rocket Lab technology
enables the most
ambitious and pivotal
space missions



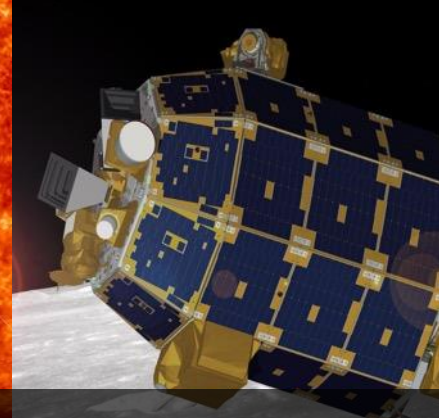
MORE THAN
1,700
Spacecraft successfully
on orbit... and counting



James Webb Telescope



Parker Solar Probe



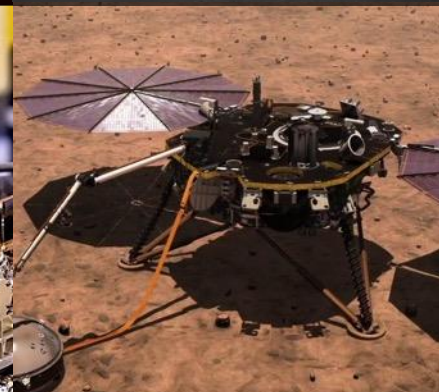
LADEE



ISS Resupply



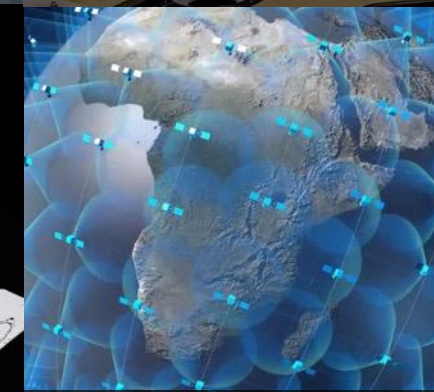
Mars Ingenuity Helicopter



Mars InSight Lander



Planet Constellation



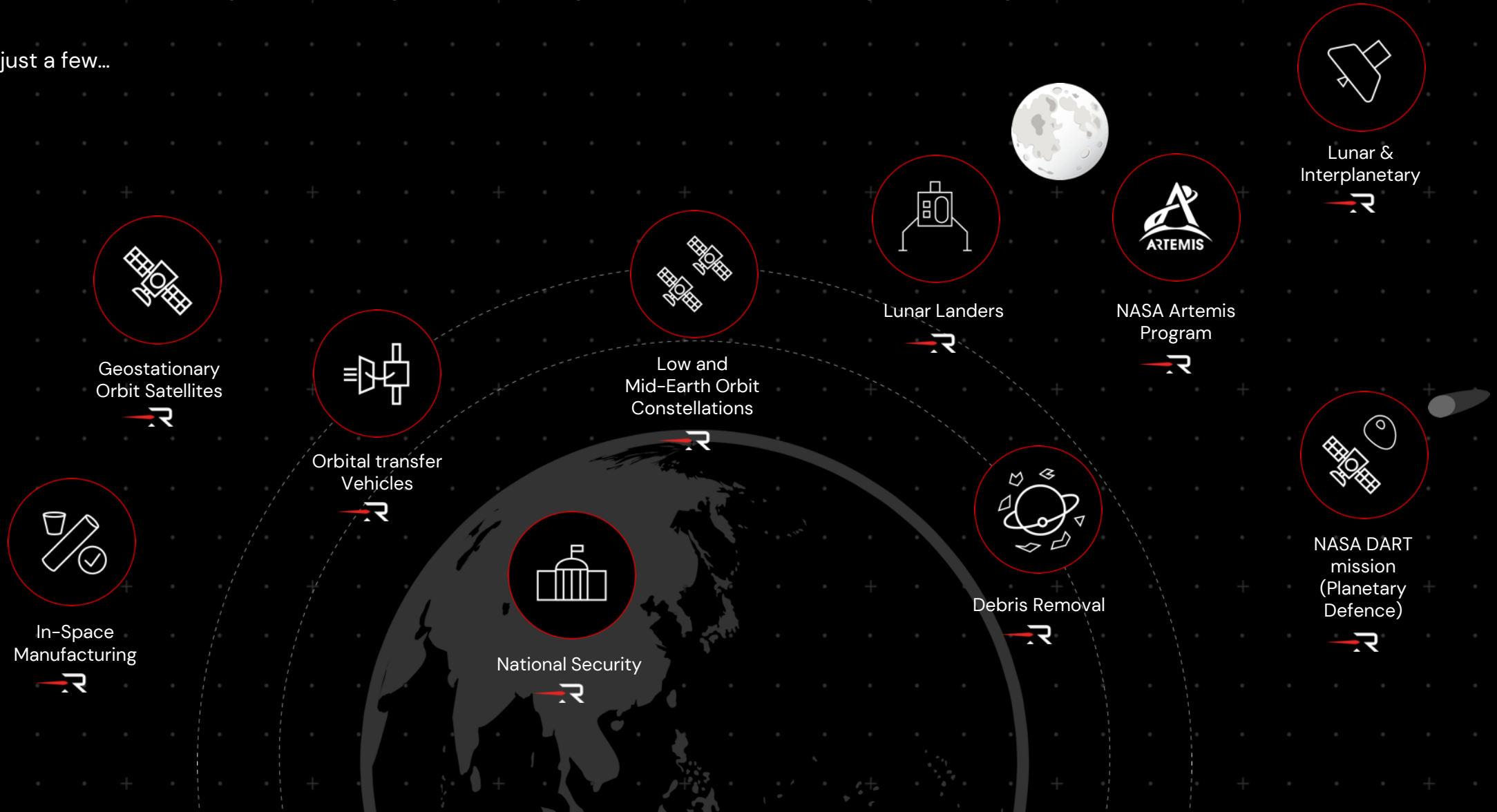
OneWeb Constellation



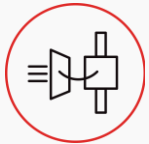
DARPA Mandrake

SUPPORTING 220+ MISSIONS IN DEVELOPMENT

Here are just a few...



AWARDED \$143M CONTRACT BY MDA TO DESIGN AND MANUFACTURE 17 SPACECRAFT FOR GLOBALSTAR



Rocket Lab awarded contract over established Tier 1 prime contractors in highly competitive bid process.



Reflects a deliberate and well-resourced strategy to grow Rocket Lab's Space Systems business and continue moving up the value chain by providing end-to-end space mission solutions.





SECTION

03

SPACE
APPLICATIONS

MOVING UP THE VALUE CHAIN



Rocket Lab's vertical integration across launch and space systems provide **significant competitive advantages in the space applications market.**



Rocket Lab is in a unique position to complete the final move up the value chain to provide data and services from space, further unlocking our total addressable market.



Rocket Lab USA, Inc.
rocketlabusa.com

